

## **UPDATE ON SMART PORTAL & SMART SCALE**

UCI Workshop - 2019

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#### **Overview**

#### SMART PORTAL

- Background
- Recent and Current Efforts
- Planned Efforts

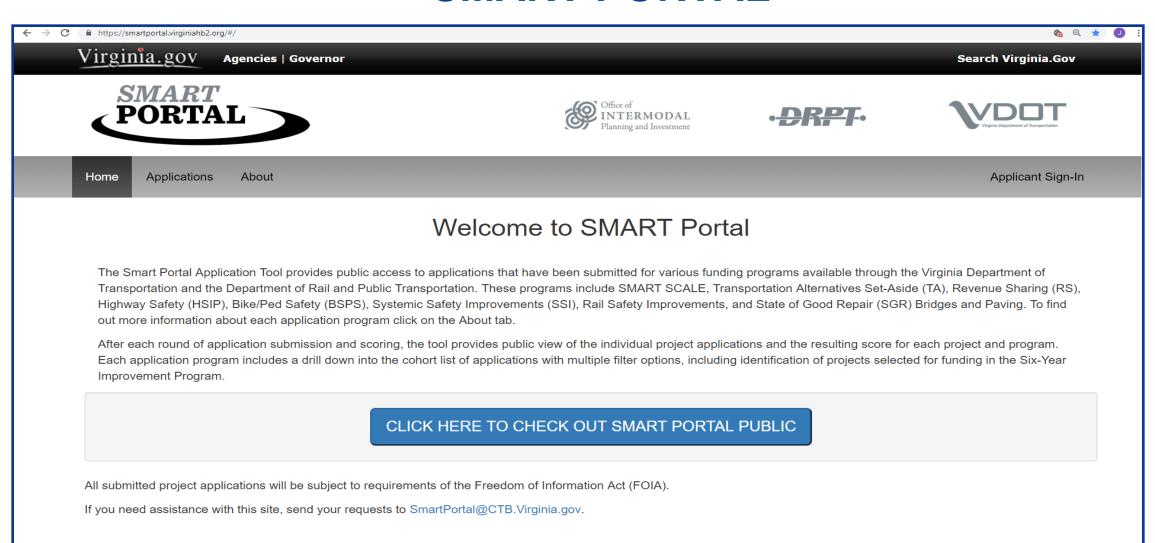
#### SMART SCALE

- Round 3 Outcomes
- Historical Review
- Project Changes
- Round 4 Preparation





- Background
  - Developed in 2014-2015 timeframe to assist with intake of then HB2 and now SMART SCALE applications
  - Allowed for mapping improvements as part of application
    - Hugely beneficial for data collection purposes
  - Allowed for collaboration and feedback loop between the State and applicants as part of application submission process





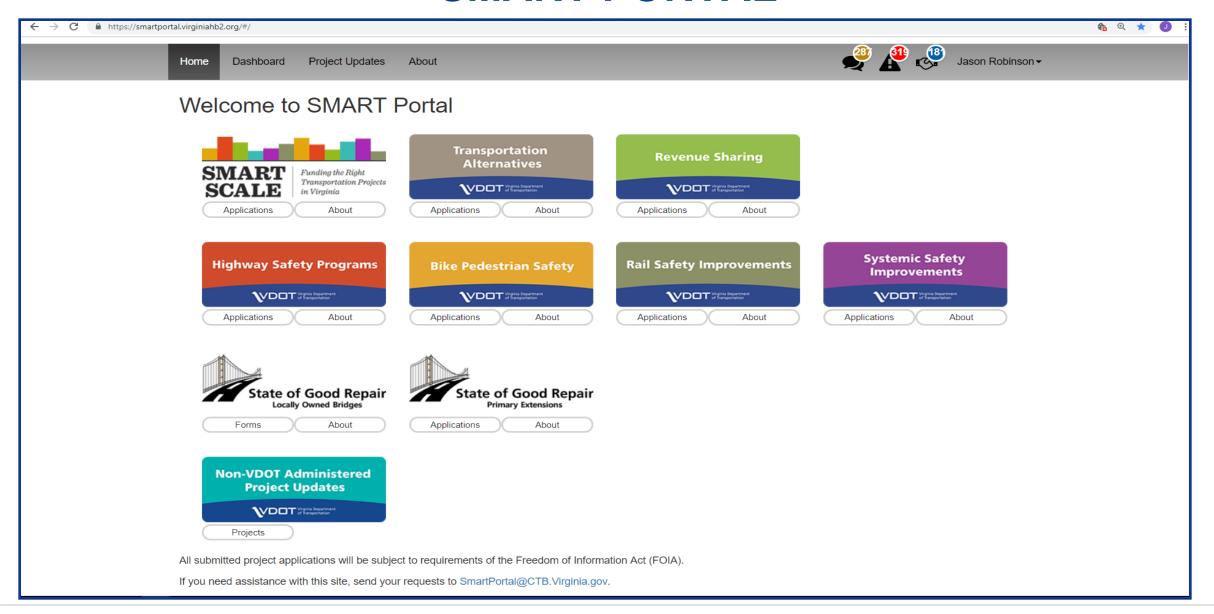
# One stop shop

- Based on the success from using SMART Portal as part of the first round of SMART SCALE – use of the portal was expanded
  - Revenue Sharing
  - Transportation Alternatives
  - Safety programs (HSIP, HSIP-SSI, HSIP Bike/Ped, Rail Safety)
  - State of Good Repair (local bridges and pavements)
  - Non VDOT Advertised Projects (NVAP)

#### Similar benefits as before

- Allows us to collect myriad of data from multiple programs for use in process improvements and policy updates
- Documentation storage has been extremely beneficial plus of the portal





#### Recent and Current Efforts

#### Data Collection

 All funding programs have had their application data exported from the portal into VDOT's central data warehouse which is useful for analyses and reporting

#### Pre-Application expansion

 Currently, 3 of 5 funding programs have a version of a pre-application to assist with workload analysis and early collaboration on project submissions

#### Cloning

Ability to duplicate applications in multiple funding cycles in certain programs

#### Mapping improvements

 Additional layers, better project tracing, and pinning locations for distance evaluations for scoring

#### NVAP

Ability for Localities to report on Construction phase milestones



#### Planned Efforts

- Dashboard and navigation improvements
  - Improved filtering on program specific dashboard (SMART SCALE first)
- Application validation tool
  - Based on internal and external feedback
  - Expand to additional fields in Portal for data quality purposes
- Pre-screening feedback
  - Increase ability for reviewers to flag high risk elements of projects
- Portal Performance
  - Flexible cloud bandwidth will improve performance of the Portal during busier intake periods



#### Planned Efforts

- Review workflows
  - Improve validation and scoring processes by including required review workflows in portal (ex. Congestion analysis, etc.)
- Congestion analysis
  - Build the actual congestion analysis into the portal
- Comments / Alerts
  - Based on internal and external feedback
  - Improve response and issue resolution functionality

#### Questions?

- SMART Portal email
  - smartportal@ctb.virginia.gov
- SMART Portal Contacts
  - Jill Kocolis VDOT Infrastructure Investment
    - Jill.kocolis@vdot.Virginia.gov (804) 786-4165
  - Jason Robinson VDOT Infrastructure Investment
    - Jason.robinson@vdot.Virginia.gov (804) 786-9161
  - Aziz Stewart VDOT Infrastructure Investment
    - Aziz.stewart@vdot.Virginia.gov (804) 786-2827
- https://smartportal.virginiahb2.org/#/about
  - List of portal contacts for each VDOT District





# **SMART SCALE UPDATE**

- Round 3 Outcomes
  - The Commonwealth Transportation Board (CTB) approved the Consensus Funding Scenario in May 2019
  - 468 applications submitted
    - \$7 billion requested
    - \$12.4 billion in total project costs
  - 133 projects approved for funding
    - \$856 million allocated\*



## Round 3 Outcomes

District	# of Apps	SMART SCALE Request	Total Project Costs
Bristol	50	\$656M	\$656M
Culpeper	43	\$696M	\$746M
Fredericksburg	35	\$439M	\$493M
<b>Hampton Roads</b>	58	\$822M	\$4,500M
Lynchburg	30	\$244M	\$270M
Northern Virginia	47	\$1,700M	\$3,100M
Richmond	85	\$1,200M	\$1,200M
Salem	49	\$731M	\$804M
Staunton	71	\$477M	\$553M
TOTAL	468	\$6,900M	\$12,400M

#### Round 3 Outcomes

- External Survey Summary
  - Net positive feedback on Round 3 compared to past rounds
  - Desire to have more resources to gauge potential project success (more detailed technical guide, what if tools, etc.)
  - Preference for interactive learning tools vs passive instruction such as webex or in person training
  - Application limits did not have a negative effect on submission
  - Availability of staff resources for local governments is still a challenge



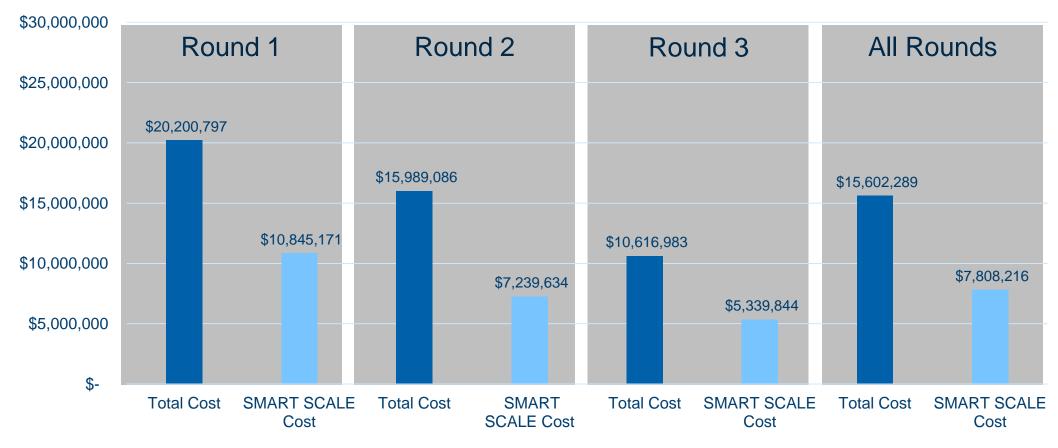
#### Round 3 Outcomes

#### VDOT observations

- Project readiness is still a concern although screening results were favorable compared to past rounds
- Well defined scope/schedule/estimate will result in better scoring projects
- Leveraged fund totals, percentage wise, decreased on highway projects and increased on public transit projects
- Average Cost and Average SMART SCALE request continue downward trend which is a positive → Applicants are considering more targeted solutions to address needs
- Additional training and outreach is required, especially for new locality staff and elected officials to help understand the requirements of SMART SCALE



# Average Total Cost vs. Average SMART SCALE Cost of Funded Projects Historical Review





#### Historical Review – Performance to date

#### SMART SCALE DASHBOARD

- SMART SCALE funded projects are performing better for on-budget / on-time development and delivery than our statewide targets
- Full funding has positive influence
- Code of Virginia updated previously to require full funding within 6 year horizon of Six Year Improvement Program
- SMART SCALE forcing us to think differently about how we can keep projects on scope, on budget, and on time.

#### Program Performance

- Cost savings on SMART SCALE projects match cost increases on SMART SCALE projects
- Overall programmatic performance has been very positive



# Project changes

- Policy
  - CTB Policy requires us to re-evaluate projects as scopes or budgets change
  - Certain project changes can be reviewed / approved qualitatively
  - Certain project changes require more formal re-evaluation

#### Updated guidance

 SMART SCALE Project Change Guide has been updated to help applicants and VDOT/DRPT staff better manage potential scope and/or budget changes

## Roles / Responsibilities

- Local Project Manager
- VDOT Points of Contact
- SMART SCALE Working Group



# Project changes

#### Hot Topics

- Adding scope due to cost savings → cannot be covered by SMART SCALE funding
- Bid options → not a good idea for SMART SCALE projects
- Scope change vs. Design refinement

#### Best practices

- Early coordination with VDOT points of contact prevents project delays
- Involve VDOT staff in any value engineering exercises to get feedback on scope change vs. design refinement issues
- Project change should not be a four letter word we can collaborate to develop innovative methods to stay within budget and achieve original project benefits



# Project changes - Examples

#### Scope change

- Intersection Improvements Safety need
  - Issue: Access to business in proximity to operational influence of intersection → adverse impact to safety benefits
  - SMART SCALE project proposes closing access to reduce conflict points; based on property owner input, proposal was to re-open one access point
  - SSWG recommended not approving scope change

#### Design refinement

- Trail project
  - Issue: Shifting trail crossing at busy intersection to mid block crossing 250 LF south of the intersection
  - SSWG concurred with District recommendation that this change was a design refinement and did not adversely impact benefits on the project



# Round 4 preparation

- Pre-application intake beginning March 1<sup>st</sup>, 2020
- Developing quality projects
  - Previously submitted applications not selected for funding with high benefits where cost is a factor → we can help!
  - Projects that address VTrans Tier 1 Recommendations
  - Targeted solutions at locations with high congestion and/or safety needs

#### Resources VDOT can offer

- Congestion and Safety data
- Project study and pre-scoping resources
- Training and outreach for elected officials and other Locality staff



# Round 4 preparation

#### Project Readiness

- Well defined scope, schedule, and estimates are paramount for a successful SMART SCALE application
- Bigger doesn't equal better
- Engage public involvement now
- Work with VDOT to have a backup plan

## Training and Outreach

- OIPI and VDOT staff will be conducting training this fall for both internal and external partners
- Based on statewide feedback, need to address training needs for decision makers involved in the process to help localities put the best foot forward



# **QUESTIONS?**

#### Contacts

- Your VDOT District SMART SCALE Point of Contact
- Chad Tucker, SMART SCALE Manager Office of Intermodal Planning & Investment
  - Chad.tucker@oipi.Virginia.gov (804) 786-2974
- Kimberly Pryor, Director VDOT Infrastructure Investment
  - Kimberly.pryor@vdot.Virginia.gov (804) 786-2543
- Jason Robinson, Assistant Director VDOT Infrastructure Investment
  - Jason.robinson@vdot.Virginia.gov (804) 786-9161

#### Resources

http://vasmartscale.org/default.asp

